

THE U.F.A.

OFFICIAL ORGAN OF
THE UNITED FARMERS OF ALBERTA IN THE ALBERTA WHEAT POOL
AND OTHER PROVINCIAL MARKETING POOLS

Vol. 11

CALGARY, ALBERTA, JUNE 1st, 1932

No. 8

43,500 Gallons Storage Plant for Co-operatives



New plant erected in Calgary for use of U.F.A. Central Co-operative, Ltd., and Alberta Oil Consumers' Co-operative, Ltd., as it neared completion last week. Each of the three tanks has a storage capacity of 14,500 gallons. A similar plant is being erected in Edmonton.

In Foreground, left to right: A. E. Strato, Superintendent for Great West Distributors at the East Crest Well; J. K. Sutherland, U.F.A. Executive and Alberta Oil Consumers; Geo. E. Church, U.F.A. Executive; H. B. MacLeod, U.F.A. Executive; Geo. A. MacKenzie, Manager Great West Distributors, Ltd.; Norman F. Priestley, Vice-president of the U.F.A.; Miss F. Bateman, Secretary-Treasurer U.F.A.; Mrs. Warr, President U.F.W.A.; W. Norman Smith, Editor The U.F.A.



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EDITORIAL

THE CRISIS OF "ECONOMY"

At a time when the world is glutted with food and manufactured products and provided with equipment capable of vastly greater production, the financial power which controls the political governments of the highly advanced states of the world insists upon "economy."

Consumers everywhere are commanded or compelled to consume less in order that a rickety, outworn financial and economic system which now blocks the path of human progress, may make a final effort to stabilize itself, without yielding any of its privileges.

The truth is that there is no virtue in any "economy" which involves the cutting down of any necessary service, the foregoing of any of the requirements of civilized living. Increase in deprivation at a time when productive machinery groans under the superabundance it has created is a crime against common sense and humanity. The only ground upon which any Government or other public authority can fairly seek to en-

force a policy of "economy," as this term is understood by the pundits of orthodox finance, is that they have no alternative, since they are themselves compelled to bow to the will of a government superior to themselves.

"Economy," when the term is applied to desirable expenditures upon useful services or the amenities of life, is a thing for which it is today permissible to apologize, but never to boast. Sooner or later, and sooner rather than later, it will be imperative in the public interest to bring about so complete a change in the control and objectives of financial policy as to co-ordinate consumption with production.

DEATH OF GEORGE LATHAM

We learned with deep regret of the death last week of George Latham, President of the Canadian Labor Party, Alberta Section. He was one of a number of holiday-makers who were drowned when a sail boat on Lac St. Anne was caught in a high wind and capsized.

Mr. Latham was well-known in the U.F.A. movement. On many occasions he addressed the Annual Convention as a fraternal delegate. He possessed a powerful and attractive personality, and an Irish quickness of intellect which were used for many years in the service of the Labor movement. His loss is a loss not only to Labor, but to the Province.

STATEMENTS OF FACT

A rather shabby attempt for political purposes to foster ill-will between rural and urban communities by suggesting that the policies of the U.F.A. Government discriminate unfairly against the people of the cities is being made in certain quarters. At times those who are carrying on the campaign are quite oblivious to facts.

A notable example was the letter which appeared in the correspondence columns of an Alberta daily recently, in which the writer stated, by way of criticism, in part: "As the Provincial Government knew, and as we all knew, there will not be a single farmer paying income tax." It would not have been surprising if, under present conditions, the statement had been true, but that would merely have served to reveal the wide extent of the prevailing distress in agriculture. As a matter of fact, however, up to May 27th, 183 farmers filed Provincial income tax returns; 158 were non-assessable; 20 paid their income tax in full, and one took advantage of the term payment plan.

The letter also stated: "The last issue of \$5,000,000 bonds was not available for purchase in Alberta by people who pay income tax." This statement was quite wrong. These bonds have always been purchasable in the Province from the date of issue, and in the case of the issue in question an allotment was made to Alberta brokers. Today they can be bought at even more favorable rates than when they were issued, while it is possible also to purchase in the Province 1936 bonds to yield 7.60, non-taxable.

NEWS OF THE ORGANIZATION

Activities of Locals and District Associations and Information from Central Office—News on Co-operation

U.F.A. Executive Holds Important Session

Continuance of Wheat Bonus Asked—Problems of U.F.A. in Many Fields Dealt With—Grant Asked Towards Farm Wages Paid to Unemployed Men Taken Off Relief

Important business concerning the activities of the United Farmers of Alberta in many fields was dealt with at a three days' session of the U.F.A. Executive Committee held in Calgary commencing May 28th. President Gardiner was still engaged in Parliamentary work at Ottawa prior to prorogation, and in his absence the Vice-president, Norman F. Priestley, was in the chair and all members of the Executive Committee were present as follows: Messrs. J. K. Sutherland, H. B. MacLeod, George Church and Mrs. A. H. Warr, President of the U.F.W.A.

Wheat Bonus

In accordance with a decision of the Executive, the Vice-president wired the Prime Minister, Rt. Hon. R. B. Bennett, as follows: "Alberta farmers greatly benefited by wheat bonus. Executive U.F.A. now meeting respectfully urges extension of time of delivery late as possible, at earliest June 30th."

It was agreed that there should be no summer meeting of the U.F.A. Central Board, but that if finances continue to improve, organization allotments to Directors for work in the field be increased, with a view to the carrying on of a vigorous campaign to extend the membership of the Association. This subject of increased allotments was left over for further consideration at the next meeting of the Executive.

It was agreed that the Vice-president should consult with Mr. Chard, freight rate expert of the Alberta Government, as to action which it is proposed to take with a view to obtaining, if possible, stop-over privileges in respect to live stock shipments. The matter will be again taken up with the railway companies.

The Committee extended thanks to the Canadian Livestock Co-operative (Alberta) Ltd., for facilities which have been provided for the processing of farmers' hogs and the storage of the processed products at the plant of the Co-operative, and to express appreciation to William Young, Manager of the Co-operative, for letters received in reference to this matter. Recently it has been found necessary to use all the cellar space available for the Co-operative's own purposes, and at present the use of facilities by individual farmers has therefore of necessity been discontinued. The Executive expressed the hope that as soon as possible the privilege might be restored, and also that the Co-operative would be able to extend the facilities for processing and storage to other parts of the Province than Edmonton.

"Mushroom" Locals

Amendment of the Constitution of U.F.A. Constituency Associations to guard against certain dangers arising when "mushroom" Locals spring up just prior to elections and exercise all the privileges of representation at conventions

was proposed in a communication received from the Nakamun U.F.A. Local, through Thomas H. Howe, secretary. The suggestions were embodied in the following two proposed clauses:

QUALIFICATION FOR NOMINATING CONVENTION DELEGATES

"Delegates to nominating conventions shall, prior to and at the date set for the nomination of a Provincial candidate, have had at least two years of membership in a Local in good standing with the U.F.A."

QUALIFICATIONS OF LOCALS AT NOMINATING CONVENTIONS

"All U.F.A. Locals in the Lac Ste. Anne Constituency shall be entitled to representation at a nominating convention providing they have been active in one or more fields of U.F.A. work for at least two years prior to the date set for the nomination of a candidate."

Principle Approved

The Executive expressed approval of the principle embodied in these resolutions and suggested that they be forwarded to the Annual Convention of the U.F.A. having in view the possibility of some modification in respect to the time required to qualify for the full privileges of nominating conventions.

It was agreed that the Vice-president and the Editor of The U.F.A. should prepare a submission to be made to the Board of Railway Commissioners when they meet in Calgary on June 18th, protesting against an attempt now being made by the railways to raise the freight classification of bulk apples from the fifth to the eighth class. This raising of the classification would mean a heavy increase in costs to consumers, especially to farmer co-operators who ship in apples for their members in bulk.

The Executive decided to urge the early completion of the Loverna-Scapa branch of the C.N.R., upon which the grade has been completed and steel laid, ballast only being required to complete the work and provide a much needed service to the community which will be served by this line—a community which this year has prospects of a good crop.

George Church was appointed a committee of one to investigate the matter of the penalty on arrears of hail insurance premiums, and to report to the next meeting.

Crop Share Loans

The following resolution was adopted: "Whereas many farm loan companies are at present urging the farmers who have mortgages on their land to sign a one-third crop share lease despite the legislation passed at the last session of the Alberta Legislature but not as yet brought into operation through proclamation; and whereas the condition of the one-third crop share is an impossible one for the ordinary farmer under present conditions to meet; therefore, be it resolved, that we ask the Provincial

ALBERTA WHEAT POOL CUT-OFF DATE

The cut-off date for the 1931-32 pool has been fixed for July 15th, 1932. All wheat delivered at country points in wagon-load lots or car-load lots tailed out of country points on or before that date will be included in the 1931-32 pool.

Government to deal with this matter promptly either by proclamation or in such other manner as will adequately meet the situation."

Ask Grant for Farm Wages

It was decided to ask the Alberta Government to consider the possibility of making a grant for part wages to farmers taking unemployed men off relief. By this means, the Executive point out, many farmers who at present cannot afford to pay for hired help though they are themselves badly overworked, would be enabled to carry on in a more satisfactory manner, while at the same time the volume of unemployment would be reduced.

A very full report was given on the work of the U.F.A. Co-operative Committee. This matter is dealt with in the Co-operative Committee's Bulletin appearing on page 5.

A memorandum dealing with the economic problems of agriculture in Alberta was prepared by the Executive with a view to its submission to the Imperial Economic Conference which will meet in Ottawa in July. Before drawing up the memorandum the Executive, through the Vice-president, had consulted some of the Provincial marketing pools, as well as the Executives of the farmers' associations of other Provinces.

It is expected that another Executive meeting will shortly be called by President Gardiner preparatory to several important summer conferences.

U.F.A. SUNDAY JUNE 19th

U.F.A. Sunday will be observed this year on June 19th, and many Locals are making preparations for special meetings either in connection with regular church services, or otherwise. In some districts the custom is to hold a community open air meeting, with a picnic lunch, a band, community singing, and appropriate addresses. One such meeting has been arranged at Battle Bend, near Alliance, when Norman F. Priestley will be the speaker. Mr. Priestley also gave a U.F.A. Sunday address at Waskatenau on May 23th, and will speak at Nanton, on June 14th, Beedington U.F.A. and U.F.W.A. Locals will observe U.F.A. Sunday, on June 25th, when Mrs. Warr and J. K. Sutherland will speak.

Wayne U.F.A. Local at a recent meeting decided to send a delegate to the Junior Conference, and also to help a needy farmer of the district with seed wheat.

Co-operative Committee's Bulletin

We keep moving. Nothing remains stationary. Let us see to it that our movement is forward—forward to better things!

No U. F. A. convention held this summer should fail to place the subject of co-operative buying on its program. The sooner we have covered the Province with active U. F. A. co-operatives, organized on a common plan, using one central buying agency, moving always in the same direction, the sooner shall we have accomplished something that will be of real value in the economic struggle of the farm people.

The Central Co-operative

The next stage of our development is the registering of Central Office under the Co-operative Associations Act of Alberta. The official papers are now ready and approved by the Executive. They have been sent on to the U. F. A. Board for the final approval of the members, who spent many hours drafting them at the last Convention. When President Gardiner returns from Ottawa they will be signed, and after being approved by the Alberta Government's Supervisor of Co-operative Activities, will be filed with the Registrar of Companies. The U. F. A. Central Co-operative Association, Limited, with headquarters at Calgary, will then be a legal entity enjoying all the rights under the law now possessed by the Constituency and District Co-operatives and able to function to the fullest extent as general agent for them and the Association as a whole.

U. F. A. Locals Pooling Orders

Many interesting developments of a local nature are taking place. There are a number of instances of U. F. A. Locals pooling the orders of their members and having them filled in the nearby town or city. Such purchases have ranged between one hundred and four hundred dollars in amount each time and substantial savings on orders of mixed household requirements are being made.

In a number of other instances local merchants are acting as agents for U. F. A. Locals organized for co-operative buying. Instances similar to these have occurred in many places as far back as twenty years ago; but taken in conjunction with our general plan with respect to bulk commodities they have an added significance.

Services of Co-operative Stores

We suggest that in all cases where possible such connections should be made with the local co-operative stores, nearly all of which had their origin in the U. F. A., and many of which still carry the name. These stores in some instances have carried on a valiant fight for the consumer against great odds. U. F. A. Locals and U. F. A. Co-operative Associations are urged to make use of them. Many of the managers have expressed a willingness to serve the U. F. A. under some mutually satisfactory co-operative arrangement.

We regret that as yet Central Office has been unable to extend much assistance to the Peace River areas. We have definite plans in mind, however, and are proceeding to their fulfilment as rapidly as possible. It is to be hoped that the two U. F. A. Co-operative Associations already formed in that great country will be able to overcome to some extent the handicaps of distance, lack of telephone, etc. A number of the Local secretaries are in active correspondence with the Co-operative Committee.

Plants Installed in Calgary and Edmonton

A significant development of the past month is the erection of new plants for the distribution of Red Head fuel and lubricating oils by the Great West Distributors, Ltd., in Calgary and Edmonton. A picture of the partially finished Calgary plant appears on the cover of this issue.

From these plants, together with those at East Crest, Turner Valley, and at Centia, the company will distribute by rail and truck to the Co-operative Associations and Locals of the U. F. A.; also to the bulk plants of the Alberta Oil Consumers' Co-operative and a number of independent farmers' co-operative companies.

MUST OBTAIN LICENSE

Special attention on the part of all Co-operative Associations and Locals distributing fuel oils to their members is drawn to the provisions of the Fuel Tax Act, 1932, which requires any jobber, wholesaler or retail dealer in fuel oils to take out a license within thirty days of the proclamation of the act. Application forms are supplied upon request by the Deputy Provincial Secretary, Legislative Buildings, Edmonton. The license fee is two dollars.

Binder Twine

We are herewith announcing that we have again concluded arrangements with Messrs. Harold and Thompson of Regina to distribute Holland binder twine.

Last year we found some little prejudice to overcome in some communities. We have no hesitation in saying after our experience of last year that this brand gives complete satisfaction. Large quantities of it were sold to our Co-operative Associations and Locals and co-operative stores.

Our members are advised to plan early to buy binder twine co-operatively. Central Office facilities will again be at your disposal.

Turner Valley Tractor Fuel

Members of the Association who use tractors will be interested to know that at the East Crest well, in the Turner Valley field, the production of which has been taken over by the Great West Distributors, a tractor fuel of lower gravity can be secured. By blending a low grade oil from Montana with the Valley naphtha a less volatile product has been secured. It has a gravity of 62-64. This product will be more suitable for summer use. Many farmers have found that the raw naphtha of the Valley is too "wild" for warm weather.

Do not forget to give the name of your Local when taking delivery.

U.F.A. Radio Broadcasts

Daily noon broadcasts are given by the U.F.A. Co-operative Committee over CFAC, Calgary, at 12:00 p.m., and weekly broadcasts over CJCJ, Edmonton, at 1 p.m. The following is from a recent broadcast:

Unless we have badly mistaken the temper of the farmers of Alberta, they have set themselves to succeed in the co-operative buying of farm supplies. The price they have to pay for their supplies enters into the cost of production, and is therefore as vital to their success or failure as the price which they receive for their products.

When the Co-operative Committee ask the farmers of Alberta to pool their buying power, for instance, in the purchase of Red Head lubricating oils, tractor fuel, etc., we are not embarking upon any speculative venture—we are building something, we have plans, far-reaching plans.

We believe that the farmers of Alberta are no less intelligent than farmers in other countries, such as Denmark, Finland, Ireland, Russia, etc. Even in the United States, which is noted for its individualism, tens of thousands of farmers are now pooling their purchasing power, and thereby easing the strain of the economic struggle.

When, therefore, we ask you to buy your tractor fuel at the East Crest well in Turner Valley, we are asking you to do yourselves a service. When we ask you to take note that Great West Distributors have erected a plant at the C.N.R. Freight Sheds on 7th Ave. East, we are asking you to observe the growing strength of your own organization, and to contribute to it, by buying your fuel and lubricating oils there.

For further information, phone, wire or write Central Office, U.F.A., Loughheed Building, Calgary.

Other News of the Organization on page 56.

Gardiner Urges Continued Wheat Bonus as Relief Measure

Continuance of the five cent bonus on wheat "as a measure of relief for the crop year 1932-33," was urged in a motion by Robert Gardiner, M.P., in the House of Commons on May 10th. The motion was seconded by M. N. Campbell, Farmer Member for Mackenzie, but was lost on division. In view of the great importance of this matter to Western farmers we quote extensively below from the speech in which the case for extension of the bonus was presented by President Gardiner. (See also resolution by U.F.A. Executive on page 4.)

Earlier in the session an unsuccessful effort had been made to induce the Government to give a form of bonus which would not discriminate against areas which, owing to drought or hail, failed to produce a crop. The case for a bonus of \$1 upon seeded acreage, as asked for by the U.F.A. Annual Convention, was then presented. Many members of the House, including the U.F.A. representatives, urged the adoption of this principle. Mr. Robert MacKenzie, the mover of the resolution, Mr. Gardiner, Mr. Kennedy, Mr. Gershaw, Mr. Garland, Miss Macphail, Mr. Luchkovich, Mr. Young and Mr. Spence, were among those who spoke in support of the proposal. Miss Macphail believed that a bonus on wheat at this time of special difficulty would help to "keep the Western farmer out of mixed farming, which is ruining the Ontario farmer."

Mr. Gardiner said in part:

"Conditions under which we are operating at the present time are very difficult for all classes of producers, irrespective of whether they are primary or secondary. However there are certain industries in Canada which are of great importance, and they are usually classed as the primary industries, among which agriculture ranks as the most important. In so far as the production of agricultural commodities is concerned, wheat ranks first in importance. Not only is there a great yield, but the product is of an extraordinary quality and appreciated not only in Canada but in the markets of the world.

Main Economic Issue

"The West has been opened up and primarily developed on that one commodity. I do not say of course that other agricultural commodities of importance are not produced in Western Canada, because they are. We find our live stock industry is very important, as is also our dairy industry. But I desire this afternoon to confine my remarks to the situation as it affects the wheat grower. Members in this corner of the House, in fact I believe members generally, have been waiting very patiently for some word from the Government as to what its policy would be with regard to agriculture.

"Since the last election the Government have taken certain steps, mainly by way of increased tariffs, which in their opinion were calculated to relieve some of our industries. Indeed, they went so far as to raise the tariff on agricultural products, but we still find that the prices of these products have been getting lower and lower all the time. Now, we recognize that the real problem facing agriculture today is the low price of its products. If we were in a position to secure remunerative prices, then we would probably be able to overcome the situation; but with prices far below the cost of production we must look to the

Government for some assistance in this extreme condition.

"During recent months since the depression has become very acute the farmers of Western Canada have received a good deal of gratuitous advice, and most frequently this takes the form of suggesting that in order to overcome their difficulties they should go into mixed farming. Those of us who know Western Canada well know that there are great sections of country there that cannot be utilised for mixed farming. Take the southern part of the Prairie Provinces, much of it is not adapted to mixed farming. May I say from my observations that where mixed farming can be fairly well carried on, it is in full operation in those districts. Therefore suggestions that our farmers should still further go into mixed farming do not carry very much weight with the person who actually knows the conditions now in existence in Western Canada. But even if there were other areas of Western Canada where mixed farming could be carried on satisfactorily, permit me to remind the House that the price levels of mixed farming products, such as beef, pork, mutton, eggs, butter and so on, are away below the cost of production. So it is unsound advice to tell the Western farmer that if he engaged more in mixed farming he would probably get over the difficulties with which he is now faced.

"Now, sir, I have recently received many communications from farmers in Western Canada, and only a day or two ago I received some letters intimating that the prices they are receiving for their products are extremely low. For instance, one farmer told me he was receiving about four cents a dozen for his eggs, \$3.50 a hundredweight for the best pork that could be produced in Western Canada, eight cents a pound butter fat for special cream; and other products were at a similarly low price level. Under these conditions it is absolutely impossible today even for the mixed farmer to sell his products and make a profit.

Cost of Producing Wheat

"The problem which I wish to deal with more particularly has to do with wheat. I made some investigation last fall to find out if possible what was the cost of producing a bushel of wheat in Alberta. I received a lot of very valuable information from different sources. This I finally summed up to the effect that last year in Alberta it cost on an average 76 cents to produce a bushel of wheat. That was based on an average production of twenty bushels per acre. In some cases the cost of production was higher, in some lower, but in dealing with a matter of this description we can only take an average, and 76 cents a bushel is the average as near as I could arrive at it. The price level of wheat at the head of the lake today runs about 50 cents a bushel. It is apparent that

when the farmer has delivered his wheat to the head of the lake and paid the freight, he is still about 17 cents below the cost of production—that is, provided he has No. 1 wheat; if he has a lower grade, then his loss in the cost of production is greater than 17 cents per bushel.

"Members will readily understand that the Western farmer cannot very long continue to produce wheat under these conditions. From my observations last summer and last fall I believe the wheat produced in Western Canada was produced at the lowest cost per bushel for many years, because of the fact that the farmers were not in a position to hire labor and consequently they had to do the work themselves with the help of their families. Therefore the actual cost last year was probably about as low as it can possibly be, unless the prices of the commodities which the farmer has to buy come down very materially. The prices of some of these commodities have come down fairly substantially, but as to the great bulk of the commodities he has to buy, whether for the purpose of producing more agricultural products or of taking care of his household needs, the prices have not dropped to anywhere near the same percentage as the prices of agricultural products. Under these circumstances the farmer is in the unhappy position of producing his products at a loss.

"Under these circumstances we wish to inquire of the Government what they propose to do about it. At the last general election the Government asked the people of Canada to make them responsible for the conduct of the affairs of this country, and the people gave them that authority. Therefore the responsibility is upon the Government.

"A year ago the present Government, recognizing the importance of wheat to Canada not only as an internal factor in economy but also as a factor in our export trade, were good enough to place a bonus of five cents a bushel on the production of wheat. That helped a great deal so far as the wheat producers were concerned. It gave them some hope and some assurance that at least the Canadian Parliament was taking cognizance of the troubles with which they were faced. Financially it helped immeasurably; of that there is no question, though there were large sections of Western Canada that did not receive any benefit from that provision because of drought conditions. When the Prime Minister introduced this bonus legislation last year he stated that other measures would be taken to provide for the areas where there were no crops. When I addressed this House at the beginning of this session I stated that I was well satisfied that the measures taken to look after the drought areas, so far as Alberta was concerned, were not adequate to meet the conditions prevailing. I do not blame anyone for that fact; I do not say any Government is to blame for that situation, but nevertheless that condition still exists at the present time.

Premier's Four Reasons

"In introducing this bonus legislation last year the Prime Minister said there were four reasons why this bonus was necessary. The first reason was the low

(Continued on page 107)

Notes by the Way

By the EDITOR

On the last day but one before prorogation, the Co-operating Groups in Parliament called attention to the singularly barren character of the Dominion Government's program from the standpoint of Canadian agriculture. As Mr. Spencer and others pointed out with justified sarcasm, no policy to meet the crisis in the farming industry has been advanced "except the cut of one-third in the agricultural estimates." The Co-operating Groups took occasion again to advance their program, which aims to bring about the rehabilitation of agriculture and industry by fundamental changes in economic and financial policy. Today only fundamental, that is to say radical, measures can be effective.

Since the control of industry lies in the hands of the financial monopoly, no permanent betterment of economic conditions, national or international, can come about until that monopoly is brought under public ownership and public control. I do not believe that we should be warranted in concentrating on monetary reform alone, but financial monopoly is today the inner citadel of the existing social order. So long as it remains unshaken, it can, ultimately, thwart every effort to make progress along the road to the Co-operative Commonwealth.

For this reason I am exceedingly glad to see that there has been organized recently "The Canadian Monetary Reform League," of which Henry E. Spencer, M.P., who was a banker before he homesteaded in Alberta more than a quarter of a century ago, is President, and Dr. F. W. Gershaw, M.P. for Medicine Hat, Vice-president.

A short article describing the purposes of the League is published in this issue of *The U.F.A.* A large membership is desired. Those who wish to join, or to obtain detailed information as to the purposes of the League, should write the Secretary-Treasurer, P. E. Peters, P.O. Box 323, Ottawa.

Radio Broadcasting in Canada is to be nationalized. The bill to bring about this desirable change was supported by all parties and groups in Parliament, and the debate in the House of Commons when the matter was under consideration was in some respects the best of the session. It was entirely free from partisanship. I think Premier Bennett is to be congratulated on the speech he made on this occasion, when he declared: "The use of the air, or the air itself, whatever you may please to call it, that lies over the soil or land of Canada is a natural resource over which we have complete jurisdiction under the recent decision of the Privy Council. I believe that there is no Government in Canada that does not regret today that it has parted with some of these natural resources for considerations wholly inadequate and on terms that do not reflect the principle under which the crown holds the natural resources in trust for all the people."

After that speech one almost ventured to hope that Mr. Bennett might come to see eye-to-eye with Robert Gardiner and E. J. Garland and J. S. Woodworth

Co-operating Groups Protest Government's Neglect of Farm People's Interests

Motion Setting Forth Practical Policy to Meet Grave Situation in Agriculture Voted Down 47 to 17 in House of Commons

Co-operating Farmer and Labor Groups in Parliament, who on many occasions throughout the session at Ottawa have pressed for action to deal effectively with the grave situation in Canadian agriculture, made a very vigorous protest, just prior to prorogation, against the Dominion Government's failure to announce any policy having this end in view. At the same time, definite measures for the amelioration of conditions were proposed. A motion embodying the proposals, which was moved by Miss Macphail on May 24th and seconded by G. G. Coote, was voted down the following day by 47 to 17, after a debate to which important contributions were made by several Farmer members. All U. F. A. members voted for the motion or were "paired" in its favor.

The motion regretted "that the Government has not made any pronouncement of a policy calculated to meet the depressed conditions of the agricultural industry" and proposed as means of improving these conditions:

- (a) National control and regulation of currency and credit;
- (b) Controlled inflation to raise commodity prices, and as a first step the bringing of our currency to par with the pound sterling;
- (c) A substantial reduction of farm indebtedness and interest rates;
- (d) Financial assistance in creating processing plants under farmer control;
- (e) International agreements on tariff matters;
- (f) Creation of an export marketing board;
- (g) That permission be given farmer co-operative selling organizations to import goods in exchange for Canadian agricultural products without the imposition of customs or dumping duty;
- (h) Relief from some of the present indirect taxation and substitution of heavier direct taxation based on ability to pay.

Urging the need for controlled inflation, Miss Macphail pointed out that almost the only export market for the Canadian farmer is now in Britain, and that owing to the difference in exchange between our dollar and the pound sterling, the Canadian farmer, in converting British

into Canadian currency, loses "eighteen per cent of the price of his product." She pointed out that Denmark, whose currency has been brought down to par with sterling, has this great advantage of eighteen per cent over Canada, while the Argentine, Australia and New Zealand enjoy an even greater advantage.

Nothing Done for Agriculture

"I regret very much to have to take up the time of the House at this late stage of the session," declared Mr. Coote, "but we have been here between three and four months, and nothing that I can think of has been done for agriculture except to reduce the estimates of the Department of Agriculture by about one-third." Mr. Coote presented a forceful argument in favor of the policy of bringing the dollar down to par with the pound, as a practical measure, as did Henry E. Spencer, M.P., who pointed out that "farming pays on an average a smaller percentage of profit than any other business in Canada,"—when it is not being carried on at an actual loss. Yet, Mr. Spencer pointed out, the whole of the Government forces were arrayed against the bill which he introduced to provide penalties for any infraction by the banks of the law which limits bank interest to 7 per cent.

Mr. Speakman urged the adoption of plans for a national marketing board, a subject with which he deals fully in an article in this issue.

in the matter of Beauharnois, and decide to take whatever steps it may be in his power to take, to bring the finest power site on the continent into possession of the Dominion, and to establish a Federal Power Commission, such as these members proposed, to control power enterprise in the public interest. But there was no sign given that the Government contemplates any such course of action, and Mr. Cahan's derisory reply to the speeches of members of the Co-operating Group was not encouraging. I hope, however, that Mr. Bennett has not a closed mind on this question, and that Beauharnois may yet be saved for the people of Canada.

Armand LaVergne, the Deputy Speaker and Conservative member for Montmagny, declared that "if the common people of Quebec have one opinion on the matter it is that the St. Lawrence is a national asset which belongs to the Confederation of Canada, not to the

Beauharnois Power Corporation . . . or some other corporation. This is the last public resource which is left to the people of Quebec; the others have been sold, given to, or rebbed by the great corporations. I repeat, this is the only natural resource left to the people of the Province of Quebec, and in that way to the people of the Dominion. Our only hope, our only salvation, is that the Federal Government will treat this great public work as a public ownership undertaking, so that the people of Quebec and of the Dominion may come into their share. And it is about time they should."

J. S. Woodworth has the courage of a lion. His protest against the repressive campaign launched by the Dominion Government and the epidemic of deportations for political offenses, does him the highest credit. He is quite unshaken by misrepresentation and abuse from

(Continued on page 32)

Convention Resolutions in the Canadian Parliament

A Report on the Action Taken by U. F. A. Representatives During the Recent Session Upon Many Important Issues of Agriculture and National Policy

By H. E. SPENCER, M.P., Secretary U. F. A. Group

Editor's Note

During the session of Parliament which closed on May 26th, action was taken by U. F. A. members of the House of Commons or members of the groups co-operating with them, upon a large number of resolutions dealing with national policy passed by the last Annual Convention of the U. F. A.

We present below a brief report prepared by Henry E. Spencer, M.P., secretary of the U. F. A. group, upon all these matters. Many of them are of first-class importance, and a perusal of the record will give a fair indication of the manner in which the interests of agriculture and of the masses of the people of Canada have been kept to the front during the session by our representatives.

The report of course contains only a partial picture giving but a slight indication of the work which has been done in the House and in the various Committees. As the columns of *Herald* and other official records bear witness, the small body of representatives who at present constitute the Co-operating Groups have made vital contributions to the debates of the session, raising, from time to time, issues of fundamental significance to all Canadians in this period of social transition.

Mr. Spencer's eleventh annual report follows:

1. Right Relationship of Prices, and Relationship of Prices as Between Producer and Consumer.—These resolutions contain in effect a strongly worded protest against the unfair price relationship which exists as between the goods which the farmers produce, and those which they must purchase, suggesting that this condition is due in part to our fiscal policy, and that this should be met either by reducing tariffs upon manufactured goods or by some system of price fixing within the country. The possible effect of watered stock is also referred to as a factor in the situation.

The Prime Minister reminded us that price fixing is a matter for the Provinces. The subject of watered stock, the Government claimed, had been given consideration, but they would need the co-operation of the Provinces before any good could be accomplished.

2. Request for Social and Economic Research Council.—A resolution covering this matter was presented to the House of Commons by one of our members and was accepted by the Government with certain reservations.

3. Domestic Freight Rates on Grain.—Refers to the present domestic freight rates, particularly on grain, having more specifically in mind the rates westward in British Columbia, and asks that action be taken to correct the existing inequality as between export and domestic rates. This subject was thoroughly discussed in the House of Commons through the introduction of a resolution, and no vote was taken as the subject was talked out.

4. Standard Weight of Boxed Apples.—Suggests shortage in the content of boxes and crates containing apples, and requests that legislation be brought down which would ensure full weight being given. This the Government considered was a case of property and civil rights, and therefore belonged to the Provinces.

5. Pension Act Amendments.—Urges the abolition of the present right of appeal on the part of the Board of Pension Commissioners against favorable decisions granted the applicant by the pension tribunals. The Government stated that if such requests were granted it would cost the country ten million dollars more. As the Government had set itself to carry out a policy of "drastic economy", this request will therefore receive small consideration.

6. Military Displays, Disarmament Conference, Disarmament, Cadet Training, Conscription Act.—These refer to the signature of Canada to the Kellogg Peace Pact, urging that action be taken in conformity with this position, and in respect to—

(a) Military display on public occasions.

(b) Sale of arms and munitions by residents of Canada to warring countries.

(c) Cadet training and military conscription.

(d) In the same connection protest was made against the action of the Government in not including a representative of Western Canada as a delegate to the Disarmament Conference in Geneva.

The Government was very non-committal with respect to the above, but with regard to (b) said that no arms or munitions were being sold by residents of Canada to warring countries.

7. Use of Lash for First Offenders.—Resolution urges discontinuation of the lash in the above cases. The Minister of Justice did not wish to accede to the request, as he felt that the punishment had good results in deterring others from similar offenses. He said, however, that such punishment was only used in extreme cases, and then without undue severity.

8. Air Mail Service.—Urges discontinuation of unnecessary Air Mail Services during the present depression. This is already being done.

9. Monetary Reform.—Two resolutions on this subject called for—

(1) General reform in the money system.

(2) Urge Federal U. F. A. members to fight for a just, sane and democratic currency and credit system.

(3) Claims are made that agents whose first duty is to safeguard deposits are not the proper ones to distribute credit.

(4) The U. F. A. members are asked to present a resolution to the House of Commons advocating a money system for service and not for profit.

Debate took place on initiative of our groups in the House of Commons on

February 15th, 25th and 26th, when the field of monetary reform was fully covered. Subjects referred to were:

(1) Recommendation was made in support of Empire currency based on something other than gold. The Government are giving consideration to the subject of Empire currency.

(2) An investigation into banking, currency and credit in Canada was asked for; also the elimination of the provision for redemption of Dominion notes in gold. A resolution covering this clause was talked out.

(3) A bill was presented with the aim of giving all Provinces equal benefits with the banks, enabling them to take securities to the Treasury Board under the Finance Act and obtain an issue of Dominion notes in lieu thereof. This was not successful.

10. Radio Broadcasts.—Supports the principle of a national Radio Broadcasting system. This matter was under consideration by a Special Parliamentary Committee. A favorable report was made and a bill afterwards introduced which was very satisfactory. Same was accepted by the House.

11. Pensions for the Blind Requested.—The Government claimed that this was a Provincial matter, but they would give it sympathetic consideration. The matter was also taken up in the House of Commons by our members.

12. Criminal Code Amendment.—A resolution calls for the preservation of the right of free speech and assembly and the repeal of Section 98 of the Criminal Code. The House refused to consider the first reading of a bill to repeal Section 98, which was introduced by Mr. J. S. Woodsworth.

The reasons given afterwards by the Prime Minister for the Government's action was that numerous telegrams had been received by the Cabinet the same day the bill was presented, demanding the release of eight Communists convicted at Toronto recently, all the said telegrams but two being signed by foreigners.

13. Protective Tariff.—This sets forth the general attitude of the U. F. A. in respect of the fiscal policy of the country, supporting in strong terms the principle of greater freedom of trade. The Government was opposed to the resolution.

14. Wheat Bonus.—This resolution indicates the attitude of the U. F. A. on the subject of wheat bonuses. It is to be noted that the farmers are not opposed to the bonus as an emergency measure, notwithstanding press reports, but that they do support the principle of extending this assistance to the areas where crop failures took place, also as an emergency measure, and by the adoption of the average basis in these areas.

The Government was non-committal.

(Continued on page 37)

A Marketing Plan for Farm Products

A Proposed National Marketing Board to Prevent Disorganization of Canada's Domestic Market for Livestock, Dairy Products, Etc.



By ALFRED SPEAKMAN, M.P.

The article published below, setting forth a convincing case for the establishment of a marketing board for farm products, was written shortly before the close of the session. On the day of prorogation, May 26th, Mr. Speakman wired from Ottawa as follows:

"Since writing this article prorogation has taken place and we now know that the proposed Marketing Board will not be established at this time. During the last day of the session, Miss Macphail, seconded by George Coote, moved an amendment upon going into supply, regretting the lack of adequate agricultural policy on the part of the Government, and suggesting various measures which might be taken to assist this industry.

"While replying to this motion, the Hon. Mr. Weir, Minister of Agriculture, referred to the proposed Marketing Board, stating that the Government had given much consideration to this proposal but that it had been felt unwise to introduce such legislation prior to the Imperial Conference, as the question of greater imports of our farm products on the part of Great Britain would undoubtedly be discussed, and that it might be better to ascertain the attitude of our prospective customers toward such a plan, before putting it into operation.

"The announcement was made, however, that a commission would be at once appointed to examine into the whole question of marketing from the farmers' standpoint, to report in time for legislation to be introduced next session, if that report should warrant such a step. While there will be disappointment that more definite action has not been taken, there is yet hope that the work done by the promised commission will result in the appointment of a Marketing Board, and that the light which it may shed upon this confused and chaotic subject, may point the way to a brighter and better day for agriculture."

Owing to the fact that *The U.F.A.* is now published less frequently than in the past, each article in this series must cover a much longer period than has hitherto been the case. Consequently, it is not possible for the writer to deal, except in a very brief way, with the activities of the Federal Parliament during the period which has elapsed since the publication of the preceding article in this series. Under these circumstances, it has been thought wiser, rather than to enumerate merely a succession of events, to select some one question of outstanding importance, and to discuss this more thoroughly than would otherwise be possible.

From the point of view of Agriculture, and indeed of the country as a whole, when considering any step which might be taken toward the solution of our economic problems there are two main angles from which we may approach the question. We may direct our attention and concentrate our efforts upon the more fundamental aspects of the situation—*aspects which must involve far-reaching changes, and which must also involve, in great degree, international co-operation.* We may, on the other hand, while not forgetting the larger issues, concentrate our immediate effort upon those things which are within our own immediate control, and which, while providing by no means a complete or final solution of our difficulties, offer some hope of definite, though limited improvement. As the former articles have dealt mainly with the more remote, though more fundamental suggestions, it is proposed in this article to discuss a phase of the Agricultural Problem which is of immediate import.

Effect of Low Wheat Prices

Due in part to general conditions, and part to the extremely low prices received for wheat, which have forced many farmers to turn to other lines of farm activity, there has been within the past year or two a very substantial increase in the production of livestock, hogs, dairy products, poultry, etc., in all parts of Canada, but particularly in the West. This fact, coupled with the lessened per capita consumption of these products within this country, due in turn to widespread unemployment, and a lessened purchasing power, has resulted in this country being now upon an export basis in regard to many of these commodities. This attainment, instead of being, as it should be, a cause for congratulation, has had far-reaching consequences, many of them most unfortunate.

The hopelessly disorganized condition of the farmers' market, the tragically low prices which he is receiving for his products, of every kind, and in every part of Canada, are not wholly due to conditions within this country. One of the chief causes of this situation may be found in the fact, a fact which has been proven again and again, that even a small exportable surplus of farm products, a small percentage over and above our domestic requirements, which must find a market in countries other than our own, will inevitably set the price for our total production, whether sold internally or abroad. It must be remembered too, in this connection, that the price which the farmer receives is not the price at which his products are sold in Great Britain or elsewhere, but that price less all the costs and charges incident to transporting and marketing these products in

these other lands. This fact—this law of economics it might almost be called—is partially, if not largely, responsible for the tremendous drop in values which has taken place in the past two years or so. Within a few months, sometimes within a few weeks, of our reaching an export basis, the results were fully apparent.

Case of Hogs and Bacon

Take for example hogs and bacon. Within a few weeks of the time last year when our production exceeded our domestic consumption, the price of hogs had dropped one half. There is not space in this article to enumerate other cases fully, but practically the same was true of beef cattle, butter and other commodities. In brief, this is the situation, and it is to meet this that action of some kind is now imperative.

One Obvious Remedy

One obvious remedy would be to remove from our domestic market that relatively small surplus, and to create or to re-establish that degree of healthy competition which is the life of trade under our present system. Attempts have been made, both by private initiative and by co-operative endeavor, to establish a market overseas for that part of our farm production which is over and above our domestic requirements, and of a quality suited to the wishes of our potential customers, particularly in Great Britain. Owing in part to market conditions in Britain herself, and in part to the losses incurred in connection with exchange, these efforts have been unsuccessful, and that continuity of supply which is so essential if we are to build up an export trade, could not be maintained. It has become evident that some other means must be found of meeting these losses.

A Plan Evolved

The writer of this article has been much interested in this problem, as has the U.F.A. Federal Group, and after much research and discussion, in which the assistance of Mr. Arkell, one time Live Stock Commissioner for Canada, and later connected with the Live Stock Co-operative, was invaluable, his initiative and long experience giving him a peculiar aptitude for such work, a plan was evolved which was thought might be useful. The next step was to take the matter up with the Hon. Mr. Weir, Minister of Agriculture, who had also given this question much thought. Here may it be said that it is most fortunate that in this instance Mr. Weir has proved himself a true Minister of Agriculture (rather than a political Minister), ready to co-operate for the good of Agriculture, and welcoming the suggestions and assistance of everyone who might have ideas upon the subject. This made it possible for the writer, and others interested in the farmers' marketing problems, to work with the Minister from the commencement of the session, in an endeavor

(Continued on page 10)

ALBERTA WHEAT POOL SECTION

FIVE CENT BONUS

The Federal Government bonus of 5 cents a bushel on wheat raised in 1931 expires on June 15th. Wheat growers must deliver their wheat by that date in order to benefit by this bonus. We are anxious to give this announcement the widest kind of publicity in order that no wheat grower with wheat to deliver may lose this 5 cents a bushel.

* * *

FREEDOM

By ELLA WHEELER WILCOX

To sit in silence when we should protest
Makes cowards out of men. The human race
Has climbed on protest. Had no voice been raised
Against injustice, ignorance, and lust
The Inquisition yet would serve the law
And guillotines decide our least disputes.
The law who dare must speak and speak again
To right the wrongs of many
Therefore do I protest against the boast
Of independence in this mighty land.
Call no chain strong which holds one rusted link,
Call no land free that holds one fettered slave.
Until the manacled, slim wrists of babes
Are loosed to toss in childish glee,
Until the Mother bears no burden save
The precious one beneath her heart; until
God's soil is rescued from the clutch of greed
And given back to labor, let no man
Call this the Land of Freedom.

* * *

FARMERS MUST ORGANIZE

With wheat at 60c a bushel, and fruit, and milk, and eggs, and farm products at proportionately low prices, the farmer is at the mill and to keep body and soul and farm alive, says the *Vancouver Sun*. Yet each day one hears criticism against the Canadian Wheat Pool, the United States Stabilization Board and against Farmers' Co-operatives.

The Stabilization Board is the political end of the United States co-operative movement; it was a board formed by Washington to hand several hundred millions to United States farmers to balance what the tariff was doing for the United States manufacturers. But through the Stabilization Board, the fine co-operative work being done for the farmers has received no end of abuse. Stabilization is not co-operation. Stabilization is government pap, and should be distinguished as such in the minds of the public.

Co-operative farm movements are the salvation of the soil producer. Farmers must never forget that organization will beat disorganization every time. Unorganized, the farmer, whether he is farming fruit, or wheat or poultry or animal husbandry, is a prey for every middleman, for every financial and political group that can get a toe-hold on his work and products.

The farm products of United States sell to the public for 22½ billion dollars. The farmers of United States receive for them only 7½ billion dollars. Canada is much higher because wheat, Canada's crop, is not perishable. The consumer in New York pays 15c for milk; the farmer gets 5c of that.

* * *

Through the Fraser Valley co-operative movement, the farmers are getting everything for their product except the overhead cost. In England, when a hen lays an egg there are two middlemen with their ten

profits to get between that egg and the breakfast table. In British Columbia, when a hen lays an egg, the number of middlemen, because of poultry co-operatives, has been considerably reduced, but the spread is still too large.

Elevator companies take delight in maligning the Canadian Wheat Pool, overlooking the fact that the Pool and its co-operatives do more, and will do more for the interests of the farmers than all the Governments and elevator companies combined. Because the Pool's operations landed into the middle of a world depression, does not detract from the great benefits that have been derived by growers through following the principle of co-operation.

The Stabilization Board of Washington was created for the purpose of distributing government subvention to farmers, and the fact that it happened to distribute several hundred millions of government monies, should not get mixed up in the public mind with the good work being done by farm boards and co-operative groups throughout United States and Canada.

Speculators, middlemen and politicians may slander his pools and his organizations, but the farmer's answer must always be organize, organize, and work and stick together.

The farmer's only possible escape from the life of a peon, which now confronts him, is economic organization along co-operative lines.

* * *

ROUND MINE HERE

Critics and enemies of co-operative marketing associations make a great noise about losses which they claim are suffered because of inefficiencies of co-operatives. Because co-operatives cannot hold prices up and cannot continue brilliant records of achievement when everything else is going to the dogs, they are pointed to as failures. Nevertheless the co-operatives are fighting their way to success.

The stockholders of two of the country's largest concerns have taken losses aggregating \$2,800,000,000 since October, 1929. No one has attacked these companies, however, or criticized their policies or their officials. No one has suggested that these organizations be junked.

Attacks on co-operatives today are quite general all over the country. Certain interests are trying once more to break down the whole co-operative movement. Their efforts are not always in the open but are frequently insidious and under cover. In some sections farmers are being flooded with most vicious propaganda in an effort to break down their morale and their faith in organization.

It is a striking fact that since 1928 in spite of the collapse of prices and markets the 11,400 farmer-owned co-operatives in the country have increased their total business \$100,000,000. At the same time the number of co-operatives has increased to about 12,000. Less than eighty have failed. In the last six months there has been a total membership gain of 150,000 among co-operatives throughout the country. During this same period thousands of private businesses and corporations, some of them old and tried and nationwide in their operations, have gone to the wall.

It may well be that the present period of extreme business stress will prove the producers' co-operative a more constructive influence and better stabilizer of market conditions, than some of the traditional corporate concerns operated solely for the benefit of stockholders.—*Dairymen's League News* (New York).

Figure 1

1. *By the way, the group is not a "club" or "association" in the traditional sense. It is a group of people who are interested in the same thing and who want to share their knowledge and experiences. It is a group of people who are interested in the same thing and who want to share their knowledge and experiences.*

The first of these is the fact that the
 Journal of the American Medical Association
 has been the only one of the four
 leading medical journals to publish
 a special issue on the topic of
 "The Role of the Physician in
 the Health Care System." This
 issue, which was published in
 the November 1980 issue of the
 journal, was the first of its kind
 and was a landmark in the
 history of the journal. It was
 the first time that the journal
 had published a special issue
 on a topic that was so central
 to the role of the physician in
 the health care system. This
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 to the role of the physician in
 the health care system. This
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 a landmark in the history of
 the medical profession.

The following table shows the results of the regression analysis for the dependent variable "Number of children in the household" (N = 1,000). The independent variables are "Age of the head of household" and "Gender of the head of household". The table includes the coefficient estimates, standard errors, t-statistics, and p-values for each variable.

Variable	Coefficient	Standard Error	t-statistic	p-value
Age of the head of household	0.001	0.001	1.2	0.23
Gender of the head of household (Male = 1, Female = 0)	-0.05	0.02	-2.5	0.01
Constant	1.5	0.1	15.0	0.00

The results indicate that the age of the head of household has a small, positive effect on the number of children in the household, while the gender of the head of household has a small, negative effect. The constant term is significantly positive.

[illegible]

1. *Journal of the American Medical Association*, 1997; 278: 1039-1044.

Abstract

[illegible]

1. The first step is to identify the problem or question that needs to be addressed. This involves understanding the context and the specific requirements of the task.

2. The second step is to gather relevant information and resources. This may involve researching existing solutions, consulting with experts, or collecting data.

3. The third step is to develop a plan or strategy. This involves breaking down the problem into smaller, manageable tasks and determining the sequence of steps to be taken.

4. The fourth step is to implement the plan. This involves carrying out the tasks and monitoring progress to ensure that the plan is being followed.

5. The fifth step is to evaluate the results. This involves comparing the actual outcomes with the expected results and identifying any areas for improvement.

6. The sixth step is to communicate the findings. This involves sharing the results with the relevant stakeholders and providing a clear summary of the findings.

7. The seventh step is to reflect on the process. This involves considering what was learned from the experience and how it can be applied to future tasks.

8. The eighth step is to document the process. This involves creating a record of the steps taken and the results achieved, which can be used as a reference for future tasks.

9. The ninth step is to review the process. This involves evaluating the overall effectiveness of the process and identifying any areas for improvement.

10. The tenth step is to implement improvements. This involves making changes to the process based on the findings of the review and ensuring that the improvements are implemented.

1. The first step in the process is to identify the problem or issue that needs to be addressed. This involves gathering information and understanding the context of the problem.

1. The first step is to identify the problem. This involves understanding the current situation and what needs to be changed.

2. The second step is to set goals. These should be specific, measurable, achievable, relevant, and time-bound.

3. The third step is to develop a plan. This involves identifying the resources needed and the steps to be taken.

4. The fourth step is to implement the plan. This involves putting the plan into action and monitoring progress.

5. The fifth step is to evaluate the results. This involves comparing the actual results with the goals and making adjustments as needed.

The following table shows the results of the regression analysis for the dependent variable "Number of children in the household" (N = 1,000). The table is organized into three columns: "Variable", "Coefficient", and "Standard Error". The "Variable" column lists the independent variables used in the model. The "Coefficient" column shows the estimated effect of each variable on the number of children in the household. The "Standard Error" column shows the standard error of the coefficient estimate.

Variable	Coefficient	Standard Error
Intercept	1.52	0.05
Age	0.02	0.01
Gender	0.05	0.02
Marital Status	0.10	0.03
Income	-0.01	0.01
Education	0.03	0.01
Health Insurance	0.01	0.01
Unemployment	0.02	0.01
Region	0.01	0.01
Year	0.01	0.01

References

1. The first step is to identify the problem or question that needs to be addressed. This involves understanding the context and the specific requirements of the task.

2. Next, it is important to gather relevant information and resources. This may involve researching existing solutions, consulting with experts, or collecting data.

3. Once the information is gathered, the next step is to analyze it and identify the key factors that influence the outcome. This often involves breaking down the problem into smaller, more manageable parts.

4. After analysis, a plan or strategy should be developed. This plan should outline the steps that need to be taken to solve the problem, taking into account the resources available and the potential challenges.

5. The final step is to implement the plan and monitor the progress. This involves putting the plan into action and regularly checking in to see how things are going. If necessary, adjustments should be made along the way.

(The following text is extremely faint and largely illegible due to low contrast and blurring. It appears to be a list or index of items, possibly related to the "Bibliography" section mentioned in the header.)

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(Continued)

The first part of the paper discusses the importance of the
 Journal of Management Education in the field of management
 education. It highlights the journal's role in providing
 a platform for the dissemination of research findings and
 the advancement of the discipline. The second part of the
 paper focuses on the journal's commitment to diversity and
 inclusion, emphasizing the need for a more equitable and
 representative body of research. The third part of the paper
 discusses the journal's efforts to promote the use of its
 content in the classroom, highlighting the importance of
 staying current in the field. The fourth part of the paper
 discusses the journal's commitment to ethical research and
 the importance of maintaining high standards of
 academic integrity. The fifth part of the paper discusses
 the journal's commitment to the advancement of the
 discipline through the publication of high-quality research
 and the importance of maintaining a high level of
 academic excellence. The sixth part of the paper
 discusses the journal's commitment to the development of
 the field through the publication of research that
 addresses the most pressing issues in management
 education. The seventh part of the paper discusses the
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 addresses the most pressing issues in management
 education. The tenth part of the paper discusses the
 journal's commitment to the advancement of the
 discipline through the publication of research that
 addresses the most pressing issues in management
 education.

1. The first step is to identify the problem. This involves understanding the current situation and what needs to be improved.

2. The second step is to set goals. These should be specific, measurable, achievable, relevant, and time-bound (SMART).

3. The third step is to develop a plan. This involves determining the steps needed to achieve the goals and assigning responsibilities.

4. The fourth step is to implement the plan. This involves putting the plan into action and monitoring progress.

5. The fifth step is to evaluate the results. This involves comparing the actual results with the goals and identifying areas for improvement.

6. The sixth step is to make adjustments. This involves making changes to the plan or goals based on the evaluation.

7. The seventh step is to communicate. This involves sharing the results and progress with stakeholders.

8. The eighth step is to document. This involves keeping records of the process and results for future reference.

9. The ninth step is to review. This involves periodically reviewing the process and results to ensure ongoing improvement.

10. The tenth step is to celebrate. This involves recognizing and celebrating the achievements and successes.

FOR THE YEAR 1945

OFFICE OF PRICE ADMINISTRATION

OFFICE OF PRICE ADMINISTRATION

1. The Office of Price Administration (OPA) is a federal agency that was created during World War II to control prices and rents in order to prevent inflation and ensure the availability of goods and services for the war effort. The OPA was established by Executive Order 9501 on June 10, 1942, and was later reauthorized and renamed the Office of Price Control and Consumer Policy in 1945.

2. The OPA's primary mission was to stabilize the economy by controlling prices and rents. It did this by issuing price controls, which were legal limits on the prices that businesses could charge for certain goods and services. The OPA also issued rent controls, which were legal limits on the rents that landlords could charge for certain types of housing.

3. The OPA's price controls were most strict for goods and services that were essential to the war effort, such as food, clothing, and shelter. The OPA also controlled prices for a wide range of other goods and services, including automobiles, radios, and household appliances. The OPA's rent controls were most strict for rental housing that was built before 1940.

4. The OPA's price and rent controls were designed to prevent inflation and ensure that goods and services were available to all Americans. By controlling prices and rents, the OPA was able to prevent businesses from raising prices too high and to ensure that they were able to produce and distribute goods and services. The OPA's controls also helped to ensure that rental housing was available to all Americans, including those who were unable to pay high rents.

5. The OPA's price and rent controls were a controversial part of the New Deal. Some people argued that the controls were necessary to win the war, while others argued that they were an unnecessary government intervention in the economy. The OPA's controls were eventually ended in 1946, but their impact on the economy and on American life was significant.

6. The OPA's price and rent controls were a key part of the government's war-time economic policy. By controlling prices and rents, the government was able to prevent inflation and ensure that goods and services were available to all Americans. The OPA's controls also helped to ensure that rental housing was available to all Americans, including those who were unable to pay high rents.

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"My friend Bill
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THE CPA

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All 61 Official World's Auto Speed Records were made on **DUNLOP** Tires



HOLDERS OF WORLD'S RECORDS

Sir Malcolm Campbell

The whole world thrilled to Captain Sir Malcolm Campbell's stupendous achievement when he set a new world's record for the mile at 243.146 m.p.h. Later every one of the cars which hold the 61 official world's auto speed records for all times and distances, Sir Malcolm's car was fitted with DUNLOP Tires.

The world's fastest drivers choose DUNLOP Tires—invariably. The experience and resources to build tires that withstand the terrific strains — heat, expansions and bouncing—which racing imposes, enables DUNLOP to provide you with *"The World's Finest Tires."*

For safety—for comfort—for economy—fit your car with

The **DUNLOP** **SILENT TIRE**

Very Good to Good View of Lake Superior Park

Source: *Journal of the American Statistical Association*, 92(439), 1039-1052.

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MUNICIPAL HAIL INSURANCE

Offers Protection on a Cost-Not a Profit Basis

IN the past 13 years ninety-two and a half cents out of every Dollar received was returned in Claims. If a larger volume is written a still larger percentage can be returned as certain costs such as rent, salaries, advertising, printing, etc., are almost the same whether 5,000 or 10,000 applications for insurance are received. Thousands of farmers not insured were hailed last year.

You cannot afford to be without the protection.

If you have not received an application form from us, you may procure one from the Secretary-Treasurer of your Municipal District. He will be pleased to give you full particulars of the Plan.

You do not pay any premium until after the rates are set late in September.

The HAIL INSURANCE BOARD
Head Office at . . . CALGARY, ALBERTA

15 DAYS

MAIL ORDER BARGAINS ONLY ORDER NOW!

IT SALES IN "WOMEN'S BLOOMERS"
 L-176 Women's bloomers, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S LITTLE SOCKS
 L-186 Women's little socks, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **3 pair \$1.00**

MEN'S TROUSERS
 L-200 Men's trousers, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

"POLO" SHIRT AND TIE
 L-202 Polo shirt and tie, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 set \$1.00**

THUNDER BOLT WOMEN'S HOSE
 L-178 Women's hose, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

4" PANTS STOCKINGS
 L-187 4" pants stockings, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S HOSE SOCKS
 L-177 Women's hose socks, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S HOSE
 L-188 Women's hose, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S TOWELS, 12x18
 L-204 Women's towels, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S REINFORCED SILK HOSE
 L-11 Women's reinforced silk hose, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

4" PANTS SOCKS
 L-200 4" pants socks, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

BOYS' JEANS
 L-184 Boys' jeans, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S BLOOMERS
 L-171 Women's bloomers, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S SOCKS
 L-186 Women's socks, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S "LITTLE" HOSE
 L-176 Women's "little" hose, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S SALE HOSE
 L-177 Women's sale hose, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S SUMMER VELVET
 L-202 Women's summer velvet, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

MEN'S WEATHER COATS
 L-200 Men's weather coats, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S BLOOMERS
 L-176 Women's bloomers, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S OVERALLS
 L-202 Women's overalls, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

MEN'S WORK SHIRTS
 L-188 Men's work shirts, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

OVERALL PANTS
 L-178 Overall pants, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S HOSE
 L-188 Women's hose, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

MEN'S SPRING CAPS
 L-200 Men's spring caps, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S RAYON "PANTIES"
 L-202 Women's rayon "panties", made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S BLOOMERS
 L-200 Women's bloomers, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

BOYS' PANTS
 L-17 Boys' pants, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

MEN'S TIES
 L-187 Men's ties, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S SHOES
 L-201 Women's shoes, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

FLANNEL SHIRTS
 L-200 Flannel shirts, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

"No Button" Vests
 L-200 "No button" vests, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

Boys' Combinations
 L-200 Boys' combinations, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

ONE BLANKETS
 L-200 One blankets, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S DRESS SHIRTS
 L-117 Women's dress shirts, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

Boys' Combinations
 L-200 Boys' combinations, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

Boys' "Tender" Pants
 L-200 Boys' "tender" pants, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

SILK and WOOL SWEATERS
 L-200 Silk and wool sweaters, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S SLIPPERS
 L-200 Women's slippers, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

"No Button" Combinations
 L-200 "No button" combinations, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

Men's Caps
 L-200 Men's caps, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

FANCY "WILLOW" SHIRTS
 L-200 Fancy "willow" shirts, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

COLGATE TOOTH PASTE
 L-200 Colgate tooth paste, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

Army & Navy DOLLAR DAY
 L-200 Army & Navy dollar day, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

CANVAS OXFORDS
 L-200 Canvas oxfords, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

BOYS' PLAY SUITS
 L-200 Boys' play suits, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

"BUCKLEUP" SHIRTS
 L-200 "Buckleup" shirts, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S CAPS
 L-200 Women's caps, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

SILK BLOOMERS
 L-200 Silk bloomers, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S GLOVES
 L-200 Women's gloves, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

POCKET WATCH
 L-200 Pocket watch, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

POCKET WATCH
 L-200 Pocket watch, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

CIGARETTE TUBES
 L-200 Cigarette tubes, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

SAUNTLET GLOVES
 L-200 Sauntlet gloves, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S COMBINATIONS
 L-200 Women's combinations, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S CAPS
 L-200 Women's caps, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

WOMEN'S CAPS
 L-200 Women's caps, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

POCKET WATCHES
 L-200 Pocket watches, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

MISSIE' SILK and RAYON HOSE
 L-200 Missie' silk and rayon hose, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

MAIL YOUR ORDERS NOW TO SASKATCHEWAN ONLY
ARMY & NAVY MAIL ORDER DEPT. REGINA SASK.

IN MAJOR BLANKETS and HATBOX
 L-200 In major blankets and hatbox, made of fine quality material, 1/2 inch elastic waist, 1/2 inch elastic leg openings. **1 pair \$1.00**

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Journal of Management Inquiry 18(4)

14

Technical name:
Lupin Bean
Scientific name:

11/11/11

The first of the year's work was the election of officers. The following officers were elected: President, John Doe; Vice President, Jane Smith; Secretary, Bob Johnson; Treasurer, Mary White; and the Board of Directors, consisting of the following members: [List of names]

The second of the year's work was the election of officers. The following officers were elected: President, John Doe; Vice President, Jane Smith; Secretary, Bob Johnson; Treasurer, Mary White; and the Board of Directors, consisting of the following members: [List of names]

The third of the year's work was the election of officers. The following officers were elected: President, John Doe; Vice President, Jane Smith; Secretary, Bob Johnson; Treasurer, Mary White; and the Board of Directors, consisting of the following members: [List of names]

U.F.A. Junior Activities

Taking Stock

The first of the year's work was the election of officers. The following officers were elected: President, John Doe; Vice President, Jane Smith; Secretary, Bob Johnson; Treasurer, Mary White; and the Board of Directors, consisting of the following members: [List of names]

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Among the Junior Leaders

The first of the year's work was the election of officers. The following officers were elected: President, John Doe; Vice President, Jane Smith; Secretary, Bob Johnson; Treasurer, Mary White; and the Board of Directors, consisting of the following members: [List of names]

The second of the year's work was the election of officers. The following officers were elected: President, John Doe; Vice President, Jane Smith; Secretary, Bob Johnson; Treasurer, Mary White; and the Board of Directors, consisting of the following members: [List of names]

JOINT MEETINGS

The first of the year's work was the election of officers. The following officers were elected: President, John Doe; Vice President, Jane Smith; Secretary, Bob Johnson; Treasurer, Mary White; and the Board of Directors, consisting of the following members: [List of names]

NEWS FROM THE HEAD OFFICE OF THE ALBERTA DAIRY POOL

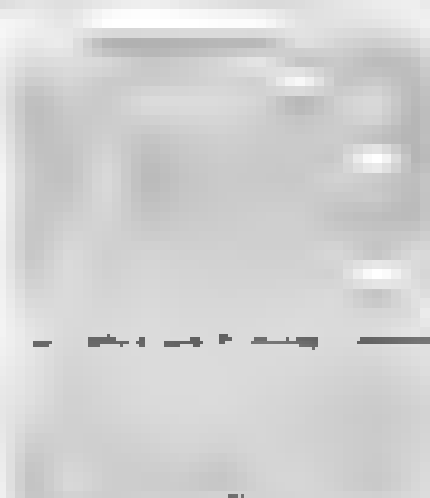
Established in 1911 by the Dairy Producers of Alberta

WHAT CAN THE DAIRY POOL DO?

Watch the Market Some New Light on Why the Dairy Pool Pays More than Some

Producers and the Difference for the Buyer

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No better
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ALBERTA DAIRY POOL
HEAD OFFICE
EDMONTON, ALBERTA

ALBERTA DAIRY POOL
HEAD OFFICE
EDMONTON, ALBERTA

to printer shareholders who may have nothing about the auditing game except the clipping of coupons on dairy checks.

We must remember that better prices are still governed by competition. Buying on a large percentage of the dollar market is a job that tends to intensify usual competitive conditions. If any one system will capture some day a large part of the market will pass away. To be sure the appeal to all means price is to support the Alberta Dairy Co. and keep its own parks; he must be going profits that would otherwise have been paid to the owners of the shares. The more liquid we get out of each of our plants, the more likely we can secure much of the food products. Ship your orders by June 1st. The food pays all other charges.

Read the record in the Food share, as above, as the relative gain to be made.

A RECORD OF REAL ACHIEVEMENT

SOUTHERN ALBERTA DAIRY POOL LTD.

Edmonton, Alberta

Report for 48 months ending Nov. 1st, 1931

Butterfat Received	3,764,942 lbs.
Value Made	\$1,674,314.00
Amount for Share	\$ 45,000.00
Balance Forward	\$4,249.00
Total Dividend Received	
Amount of Dividend by Members	\$7,023.00
Profit and Reserve Earned	
for 1931	\$ 44.14
Profit and Reserve Earned	
for 1930	\$ 44.14
Amount for 1931	\$ 52.00
Amount for 1930	\$ 52.00

SOUTHERN ALBERTA DAIRY POOL LTD.

Calgary, Alberta

Report for 24 months ending Nov. 1st, 1931

Butterfat Received	1,505,433 lbs.
Value Made	\$691,314.00
Amount for Share	\$ 340.00
Balance Forward	\$2,300.00
Total Dividend Received	
Amount of Dividend by Members	\$4,384.00
Profit and Reserve Earned	
for 1931	\$36.00
Profit and Reserve Earned	
for 1930	\$40.00
Amount for 1931	\$ 40.00
Amount for 1930	\$ 40.00

Similar information for other pools can be obtained from the auditors of the various pools. The following information is for the Alberta Co-operative Dairy Pool Limited.

ALBERTA CO-OPERATIVE DAIRY POOL LIMITED
Edmonton, Alberta

ECONOMIC THOUGHT FOR TODAY

A lot of people are saying that the dollar is a dollar, and that the value of the dollar is not changing. But the value of the dollar is changing. It is changing in the market, and it is changing in the minds of the people. The value of the dollar is not a fixed thing. It is a thing that is constantly changing. The value of the dollar is not a thing that is fixed. It is a thing that is constantly changing. The value of the dollar is not a thing that is fixed. It is a thing that is constantly changing.

YOU ARE INVITED TO ATTEND
The
Provincial Institute of Technology and Art

CALGARY, ALBERTA

MAKE PLANS FOR NEXT WINTER NOW

VOCATIONAL COURSES DAY CLASSES

Minor Mechanics, Industrial Electricity, Steam Engineering, Machine Shop, Plumbing, Automobile Service Stations, Tractors, Farm Construction and Machinery, Welding, Fabric and Acetylene, Blacksmithing, Carpentry, Art, Commercial Drafting, Mechanical Drafting, Survey, Drafting, Aviation, Mechanical and General Course, Preparing, Tooling.

ART

Design, Antique, Sketching, Life, Commercial, Illustrating, Color, Water-colors, Pencil, Pen, Pencil.

DRESSMAKING AND MILLINERY FOR GIRLS

EVENING CLASSES

Program opening in demand.

HOME STUDY COURSES

Mathematics, Science, Music, Electricity.

FALL TERM OPENS OCTOBER 1, 1932

WRITE FOR ANNOUNCEMENT

Hon. J. RUTH BAKER
Minister of Education

W. C. ARPENTER
Principal

Travelling abroad?

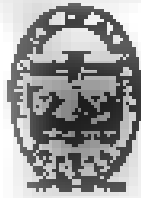
A LETTER OF CREDIT from the bank will be honored by our Banking correspondents in all parts of the World, and will obtain for you many little courtesies that a visitor to a strange land so much appreciates.

IMPERIAL BANK OF CANADA

HEAD OFFICE - TORONTO

FRANK A. HOLMES, President
Col. J. P. Mundy, Vice-President, H. J. Watson, Vice-President,
A. E. Phillips, General Manager

130 BRANCHES THROUGHOUT CANADA



GOVERNMENT OF THE PROVINCE OF ALBERTA

Fuel Oil Tax Act

IMPORTANT NOTICE

The new Provincial Act imposing a tax of 65¢ per gallon on Fuel Oil Sales is now in force.

All Refiners of oil and all Dealers, wholesale or retail, including operators of filling stations, garages or other places of business, where fuel oil is sold or kept for sale and persons peddling or selling by retail from vehicles, wagons or trucks must

SECURE LICENSE BEFORE JUNE 2, 1932

Application forms for license should be obtained as early from Wholesale Oil Companies, or from the office of the

DEPUTY PROVINCIAL SECRETARY
EDMONTON

What Is the Long Plan?

The Economic Programme of the President's Long Range Plan for the U.S.A.

There is no doubt that the Long Range Plan for the U.S.A. is a very important document. It is a plan for the future of the United States, and it is a plan that is being made by the President of the United States. The Long Range Plan is a plan for the future of the United States, and it is a plan that is being made by the President of the United States. The Long Range Plan is a plan for the future of the United States, and it is a plan that is being made by the President of the United States.

Long Range Plan and U.S.A.

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Long Range Plan for U.S.A.

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be used in purchasing commodities in Great Britain? The method of repayment would in this way exactly correspond to the method of contracting the debt. If, for example, there was supplied to the United States arms, munitions and all other stores furnished from Great Britain and at the cost of the British Government, up to the amount of what is owed, the Budget of the United States would be as far relieved and the burden upon the finances of Great Britain would be mitigated through not of course, equalled; by the saving as the relief of the unemployed as well as employment was increased by the creation of the American orders.

Further might not a similar machinery be used for all payments of reparations and war debts? Each debtor country might give in its return a credit to be used in purchasing within the debtor country whatever commodities the creditor desired to acquire. In this way the disastrous complication of war debts and debts would be avoided.

See page faithfully

HUGH CECIL.

THE SOCIAL CREDIT MOVEMENT

The New Age of London, England, describes the Social Credit Movement as follows:

"Supporters of the Social Credit Movement contend that under present conditions the purchasing power is in the hands of the community is theoretically insufficient to buy the whole product of industry. This is because the money required to finance capital production and created by the banks for that purpose, is regarded as borrowed 'raw' money and, therefore, in order that it may be repaid, is charged into the price of consumers' goods. It is a vast fallacy to treat raw money thus created by the banks as a repayable loan, without crediting its repayment. It is the strength of whose resources the money was created, with the value of by creating new capital resources. This has given rise to a defective system of national loan accountability resulting in the reduction of its community to a condition of perpetual scarcity and bringing them here to face with the alternatives of widespread unemployment of men and machines, as at present, or of international complications arising from the struggle for foreign markets."

"The Douglas Social Credit Proposal would remedy this defect by increasing the purchasing power in the hands of the community to an amount sufficient to provide effective demand for the whole product of industry. This, of course, cannot be done by the methods marked of creating new money, prevalent during the war, which necessarily go to rise to the vicious spiral of increased currency, higher prices, higher wages, higher costs, still higher prices, and so on. The essentials of the scheme are the simultaneous creation of new money and the regulation of the price of consumers goods at their real cost of production (or desire from their apparent scarcity) but under the present system. The technique for effecting this is fully described in Major Douglas's book."

Books and pamphlets by C. H. Douglas, Frederick Soddy and others, on Social Credit and similar subjects may be obtained through The U. S. A. Write for 25c.

The Greatest Legacy

of the Canadian people
to the next generation

...is life insurance



When the Sun Life began business in 1871 life insurance in Canada was \$13 per capita.

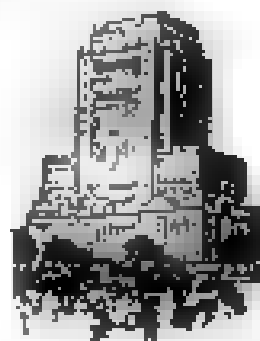
TODAY it is **\$635** per capita. With one exception, Canadians are now the highest insured people in the world.

The Sun Life has played a leading part in fostering this thrift in the Canadian people and in protecting Canadian homes.

The rapid growth of the Sun Life is shown in the following table:

ASSURANCE IN FORCE

1871
\$400,000
1881
\$2,210,000
1891
\$12,430,000
1901
\$40,400,000
1911
\$164,975,000
1921
\$236,710,000
1931
\$2,061,073,000



SUN LIFE ASSURANCE COMPANY OF CANADA

Head Office: MONTREAL

SOME PRESENT PERLS TO WORLD PEACE

Examples of a number of the most important and most interesting of the present pearls to world peace.



Small, dark, irregularly shaped object.

Small, dark, irregularly shaped object.

Small, dark, irregularly shaped object.



in the Russian Imperial Navy, Count Nikolai von Essen, former Russian Ambassador in Vienna, is a member of the great circle of the Russian Ambassador's great circle of the Ambassador of the Bank of Montreal. He is a member of the great circle of the Ambassador of the Bank of Montreal. He is a member of the great circle of the Ambassador of the Bank of Montreal.

General von Essen has announced to meet at the Ambassador in April at the Russian Embassy in London. He has organized an expedition to the Arctic in the Arctic region in the Arctic region. He has organized an expedition to the Arctic in the Arctic region. He has organized an expedition to the Arctic in the Arctic region.

He has just passed in review my report on the Russian Expedition to the Arctic in the Arctic region. He has just passed in review my report on the Russian Expedition to the Arctic in the Arctic region. He has just passed in review my report on the Russian Expedition to the Arctic in the Arctic region.

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The War College in Paris

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\$1,000 Cheque Received Four Years Sooner Than Expected

~~20 Years~~
16 Years

D.M., our policyholder, No. 113,953, who insured his life in 1916 expecting to receive \$1,000 in twenty years, received that amount in February 1932—only sixteen years from the time his first deposit was made.

The annual dividends allotted by The Mutual Life of Canada, which the policyholder left with the company to prepay future premiums, made this possible.

Would you like to have the assurance that a definite sum—like Thompson, Two Thousand, or Five Thousand Dollars will be paid to you within a few years? It is so easy to accomplish this through a Mutual Endowment Fund.

If you will send the coupon below we shall be pleased to send you booklet and further information as to the results dependant on your age, sex, without any obligation whatsoever to you.

THE Mutual Life Assurance Company of Canada

Head Office: Toronto, Ont.
Established 1885

Name _____
Street Address _____
City _____
Age _____



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Having served Canadians for 114 years, the Bank of Montreal has a thorough understanding of general and local banking affairs. The cumulative experience and world-wide banking connections of 114 years operate for the benefit of every customer of the Bank of Montreal.

BANK OF MONTREAL

Established 1828

TOTAL ASSETS IN EXCESS OF \$750,000,000

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Section 1: Introduction

Section 2: Background

Section 3: Methodology

Section 4: Results

Section 5: Discussion

Section 6: Conclusion

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Section 18: Correspondence

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Section 20: Ethics Statement

Section 21: Data Availability

Section 22: Acknowledgments

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CONVENTION RESOLUTIONS IN PARLIAMENT

(Continued from page 3)

The budget when produced omitted any reference to a bonus on wheat.

15. Wheat Certificates.—Resolved, that in view of the present economic deadlock, we ask the Dominion Government to legalize the wheat certificates as outlined by George Bevington. Suggestions not acceptable to the Government at the present time.

16. Coal Shortage in Cars.—Complaints of the general weight shortage in coal cars, asking for an investigation into the matter, having in view some regulating action on the part of the Government. The Government considered this a matter for the Railway Commission.

17. Regulating Debt to Productive Earning Power.—Be it resolved that we urge our Government to take immediately the necessary steps to bring about a just relationship as between contracted debts and productive earning power. This was advocated on the floor of the House by our members.

18. The Rate of Interest.—Request to compel banks to keep within the law and not charge more than 7 per cent interest. A bill was presented to Parliament in an effort to carry out this resolution. The bill got second reading, and was sent to the Banking and Commerce Committee. An amendment was carried not to deal with it until 1933. When the bill was returned from the Committee we divided the House in an effort to get it reconsidered, and managed to obtain 65 votes in favor of so doing, 68 voting against it.

19. Abandonment of Gold Standard Advocated.—This was covered by the debates we introduced on the money question. The Government was against the reform.

20. Soldier Settler Loan.—This resolution calls attention to the condition of the soldier settler, still uncertain in spite of legislation lately passed, and suggests certain changes in the act and in the terms of repayment, and which might result in the final settlement of the question. The Government, though sympathetic, considered much had already been done.

21. Increased Income Tax.—A resolution was introduced to the House by one of our members covering the above, and was accepted in principle by the Government with minor amendments, and later was embodied in the Budget.

22. Campaign Funds.—Resolution calls for the publication of campaign funds of each candidate prior to date of polling. This subject was introduced by a resolution by one of the Labor members, and the matter sent for consideration before the Privileges and Elections Committee. Action, however, was deferred till another session, when it is expected the Election Act will be revised.

23. Modern Farm School, Nebbema School, Indian Reserve.—Resolution asks for a model farming school on the above reserve. The Prime Minister felt that the country was spending too much already for the returns obtained.

24. Gold Bearing Bonds.—Resolution asks that bonds be redeemable in lawful money of Canada other than gold. The Government has shown a negative attitude towards the above suggestion and

to those embodied in 25 and 26, as follows.

25. Legal Tender Notes.—Resolved that the Government issue legal tender notes for Farm and Unemployment Relief, and so obviate interest charges.

26. Nationalization of Monetary System.—Said system to advance credit on a basis of cost, not on a basis of profit.

27. Abolition of Sales Tax.—Resolution recommended abolition of above tax, making up deficit by an increase in the income tax. The Government has considerably increased the income tax; it has also seen fit to increase the sales tax by 2 per cent.

Who Killed Cook Robin?

(Calgary Alberta, May 6th)

The resignation of Mr. W. L. McDougald from the Senate, as a result of the Beauchamp investigation, clears the air. We could have followed no other course and it is unnecessary to heap additional coals of fire upon his head. The other Senators involved have also received rebukes.

We have been inclined, especially of recent months, to forget one thing in connection with the investigation. When, finally, the House of Commons decided to take the matter up, it became an essentially political issue. In the Lower House Conservatives were a little more pressing than Liberals in their demands for a thorough investigation and in the Upper House the matter was a straight political fight.

However, let us not forget—as we are inclined to—that the real fight for an inquiry into Beauchamp was won, not by Mr. Senator Meighen nor by any Conservative, but the two U.F.A. members—Messrs. Garland and Gardiner, aided by Mr. J. S. Woodworth.

Two years ago they were hammering for the investigation and they did not stop hammering until they gained it. It is true that these men also might be looked upon as making a political gesture—since it is the policy of their group to frown upon private ownership of great utilities and this was an excellent opportunity to show up a great private utility in a not too glorious light—but the fact remains that had they not been so persistent in their endeavors, the major parties might not have been forced into that fight which eventually threw discredit not so much upon the privately owned utility as upon our politicians and our political system.

Furthermore, perhaps the finest compliment in this connection which these men received was from no less a person than Mr. Sweeney, the engineer and the originator of the Beauchamp scheme. Mr. Sweeney—who, one suspects, paid politicians without necessarily liking them—said, of the U.F.A. members: "These are honest men."

WHY PEOPLE FIGHT

"People fight because a train of circumstances has happened which puts their nerves on edge, which makes them feel unsafe and insecure, until by a continuation of that mentality they come to the conclusion, 'For God's sake, let us and it, whatever the price.' And before we know where we are we are at war."—Ramsay MacDonald, Oct. 11th, 1929.



ALLIGATOR STEEL BELT LACING

The farmer's favorite for many years. Easy to put on and stays put—no other laces last's full life. Holds even the largest 4 to 10-inch hole. Recommended by Agricultural Society, for its ease of lacing and firmness of holding. Made of heavy steel and unbreakable. Put on the shoe in 10 seconds. Price of large standard sizes.

BOARD OF GRAIN COMMISSIONERS FOR CANADA

WHEAT BONUS

NOTICE is hereby given that any grower claiming a bonus on wheat to which he is entitled under the terms of "An Act Respecting Wheat" will receive to deliver each wheat on or before the FIFTEENTH day of JUNE, 1932, to a licensed shewer in the Western Inspection Division, Commission Merchants, Truck Buyers or Grain Dealers, as defined by the Canada Grain Act.

BONUS CANNOT BE PAID ON WHEAT DELIVERED AFTER THE ABOVE MENTIONED DATE.

By order of the Board,

J. RAYNER, Secretary.

Winnipeg, Man., 28th April, 1932.

CALGARY EXHIBITION AND STAMPEDE

JULY 11 to 16

Exhibition and Stampede Price Lists and Race Programmes now ready

Exhibition entries received until June 25th

Stampede entries received until July 2nd

The best programme of special features ever engaged

N. J. CHRISTIE, President
GUY WEADICK, Manager, The Stampede
E. L. RICHARDSON, General Manager

GARDINER URGES CONTINUANCE

(Continued from page 2)

price of wheat. Today the price of wheat is still below the cost of production. Another reason given by the Prime Minister at that time was that the price received did not bear the same relation to the cost of production that it had borne previously. That simply meant that the price received for wheat last year did not pay the cost of production, as it had previously, altogether apart from leaving the farmer any margin of profit. That condition still exists today; probably it has been alleviated to the extent of three or four cents a bushel, but that is about the only difference. The third reason given by the Prime Minister was that this bonus was a measure of necessary relief for the farmers of Western Canada. I submit, sir, that under present conditions that necessity is just as apparent today as it was a year ago, and the argument put forth by the Prime Minister last year is just as potent today. Then, if I remember correctly, the fourth reason given by the Prime Minister last year was a psychological reason, and I think that was just as important as any of the other reasons given at that time. If the morale of the Western farmer should be absolutely broken down I am afraid it would take more than a five cent bonus to restore it. However, these were the four reasons given by the Prime Minister at that time.

Bridging a Gap

"I desire to make only one other statement, which I think is of importance. As one who has studied the economic problems with which we are faced today, I do not consider that bonuses will ever cure any economic ill. Of that there is no question. But bonuses sometimes become necessary because of the economic problems with which we are faced, merely as a temporary means of bridging a gap for the time being. I am under no illu-

sion at all with regard to bonuses being factors in the final solution of these problems. It is not my purpose this afternoon to discuss what I think would be a proper solution of these difficulties; we have before us a problem which must be met in the near future, so I suggest to the Government that they give very serious consideration to the possibility of renewing the five cent bonus on wheat which we had last year, as a temporary relief measure to assist the wheat producers in Western Canada."

Mr. Gardiner stated that he had given a great deal of consideration to the question of other farm products. "The only reason I did not include these other commodities in my remarks this afternoon," he said, "is that we have not the great surpluses of these commodities that we have of wheat. At the present those commodities do not bulk so largely in

our export business as does wheat, which is our most important export commodity and which is a big factor in helping this country balance its internal and external business. It is not that I do not realize the importance of these other commodities to Canadian farmers, but wheat is the greatest export commodity we have, and that is why I have devoted my attention to it rather than to the broader question of all agricultural products. I may say candidly that so far as I am concerned, if it could be arranged I was no reason why these other agricultural products should not be given the same consideration that is being asked for wheat. But I say that wheat, being the most important commodity which we produce agriculturally, the most important commodity which we export, is in a rather different position from our other agricultural products."

Seek Nationalization of Beauharnois

Gardiner, Garland, Woodsworth, Press Dominion Government to Take Action

Nationalization of the Beauharnois power project by the Dominion Government, if the legal and constituted right of the Dominion to take over the enterprise can be established, as he believes they can, was strongly urged by Robert Gardiner, M.P., in the House of Commons on May 24th, by E. J. Garland, M.P., and J. S. Woodsworth, M.P., supported by the Farmer-Labor group as a whole. It was also urged that a Royal Commission should be appointed to investigate certain financial transactions in connection with the existing notorious company enterprise, upon which light has not as yet been shed.

This demand for the Dominion to determine its rights to control the power of Beauharnois and to develop the scheme in the interests of the whole of the people of Canada, called forth an ill-tempered and hostile reply from Hon. C. H. Cahau, Secretary of State, but brought warm support from Armand LaVergne, Deputy Speaker of the House of Commons and Conservative member for Montmagny.

Mr. Gardiner, who with Mr. Garland was responsible for raising the Beauharnois issue in 1930 and again in 1931 when the inquiry into the power scandal was undertaken on their initiative, declared that in literature circulated by Beauharnois promoters, when money was being raised from the Canadian public, misleading statements were made, and that the money so raised was obtained "under false pretences." He contended that "this Government will be delinquent in its duty if it does not see that those who are responsible for that state of affairs are brought to justice."

Mr. Garland, following, contended that the act of Quebec under which the Beauharnois Light, Heat and Power Company was incorporated is "ultra vires" and that all the works, undertakings, investments and so on are completely without legal foundation or standing.

He urged that the rights of the Dominion be determined by appeal to the Privy Council. He pointed out, further, that unless action were taken to vindicate the rights of the Dominion and to nationalize the undertaking "the great power interests may now arise upon the project, in its dying days, and grasp it to themselves, with the result that within a

very short time this country would find itself under the absolute control of the Holt monopoly, the great Montreal Light, Heat and Power Company."

Mr. Woodsworth said that the public had rightly expected that something would be done to punish those who had defrauded the public, been guilty of bribery and betrayed public trust, but pointed out that these expectations have hitherto been disappointed, as there has been no punishment of the guilty parties.

Mr. La Vergne's notable statement upon the Beauharnois enterprise is quoted in "Notes by the Way."

UNIVERSITY BROADCAST

Among the interesting features planned for the CEUA broadcasts during June are the following: The Re-birth of Italy, by Dr. W. H. Alexander, —1, Under Garibaldi, June 6th, at 7:40 p.m., and 2, Under Fascism, June 13th, at 7:40 p.m.; Concert for Farm Young People's Week, June 6th, 8 p.m.; Recent Change in Canada's National Status, A. E. Ottewill; Recital, Violet Cumming, contralto, and Henry Attack, pianist, June 20th, 8 p.m.; Imperial Economic Conference, Dess Kerr, June 27th, 7:40 p.m.; Community Planning, H. L. Seymour, June 29th, 8 p.m.

PROVINCIAL HEALTH EXHIBITS

More than 3,000 people of all walks in life, the majority of them housewives who came from homes of varying economic state from actual unemployment to the very well-to-do, took advantage of the exhibits recently prepared by the Provincial Health Department, and displayed at several points in the Province, giving information as to the preparation of health-maintaining meals at remarkably low cost. The exhibits were known as the "Food at low cost" exhibits, and were placed on display at Edmonton, Calgary, Red Deer and High River.

Rastus Jackson, a thoroughly married ducky, was one day approached by a life insurance agent.

"No, sah," declared Rastus, emphatically. "Ah ain't any too safe at home as it is."

EMPIRE HOTEL

Comfortable, conveniently central

Catering to the Farmer
From \$1.20 a day up

110 2nd AVE. E. CALGARY

FRESH FRUIT

STRAWBERRIES—\$1.00 case. DEFEND-
able Special. These crates for \$2.25. Order
now. Quality Fruit Farms, Cliffbrook, B.C.

REWEAVING AND MEND WORK

SEND YOUR WORK TO US. TEN CENTS
per yard. Prompt service. Biggest Sewing
Machine Co., 225-245 Ave. W., Calgary.

RENNANTS

3 LBS. PRINTS, SILK OR VELVET \$10. A.
McCreary Co., Chatham, Ontario.

SUGAR

ALBERTA CONSUMERS ALWAYS SPECIFY
Alberta Sugar. The Home product of our
provinces. Domestic—pure, always available.
Fine grade, sparkling. Top rate Grocer—
Alberta Sugar on every order.

UPHOLSTERING

MAKING AND REMAKING CHAIRS,
Sofas and Couches, also drapery curtains in
our business. Write for Decorating Depart-
ment for suggestions. Thornton & Perkins
20222 Jasper Ave., Edmonton. (Opposite
Cinema Hotel).

POULTRY

EXCEPTION ROSE COME EGGS, Hatched
by Hinds Carver. 7 settings \$1.00.
Excellent layers. Harold Brooks, Vining,
Alta.

GOLD MEDAL CHICK STARTER, 1925 FOR
100 lbs. Laying Mash Supplement. Uni-
versity of Alberta formula with Cod Liver
oil. All Eggs of Poultry Supplies. Order
through your Local. Anderson Feed Co.
Ltd., Calgary.

HART CHICKS—ALL BREEDS, LOWEST
prices. From "Bird-to-Lay" stock. Write
or phone for price list. T. J. Garbert, 1828
Seymour Ave. W., Calgary.

W PURE BARRED ROCK COCKERELS,
large vigorous birds, \$2.00 and \$3.00.
Henry Pickering, Sylvan Lake, Alberta.

SINGLE COME RHODE ISLAND AND
Cockerels from Provincial Certified and
Approved Dams, \$2.00, \$3.00 and \$4.00.
Also Hatching Eggs. Geo. E. Singer,
Stamora, Alberta.

HIGH QUALITY CHICKS FOR JUNE DE-
livery. White Leghorns, \$7.00; Barred Rocks
\$8.00; White Wyandottes, Reds & Buffs, \$9.00
per 100. Custom Hatching. Pringle Elec-
tric Hatchery, 226-270 Ave. E., Calgary.
N 3843.

TURKEYS

TURKEY EGGS FROM GOVERNMENT
Hatched Flock. Price winning "A" Tur at
Calgary show 1931. Hatched 16 to 20 lbs. 40c
each. June 24. Mrs. A. E. White, Nanton,
Alta.

SWINE

POLAND CHINA BRED SOWS AT RIGHT
price. Weanlings, \$10.00 each. Dam not a-
ble. R. P. Ross, Millet, Alta.

MONSTERED YORKSHIRE WEANLINGS,
Bacon Type, April litter, \$4.00 with papers.
Albert Hall, Hard, Alta.

MONSTERED DUBOC JERSEY HOGS OF
top quality. All sows. Weanlings not able.
W. L. Gray, Millet, Alta.

LIVESTOCK

WELING RED POLL BULL CALVES, 16
months, rising breeding. W. Douda,
Mooseville, Alberta.

FOR SALE—TWO YOUNG REGISTERED
Belgian Stallions. Oscar E. Carlson, R.R.1,
Trochu, Alberta.

THREE BEAUTIFUL SHORTHORN BULLS
1 year, —3 years. I. M. McCune, Irvineau,
Alta.

DUAL PURPOSE SHORTHORN BULLS, TAM-
worth Fall Sows, \$15.00; Weanlings, \$8.00.
Wardham Farm, Millet, Alberta.

WELIX ORNED, AMISK, ALTA. BREEDERS
of registered Belgians. Let me know your
needs.

FOR TRADE

WILL TRADE A FEW IMPROVED FARMS
for horses, cattle or sheep. What have you
to offer? C. W. Robinson, Vermilion, Alta.

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Rate: 5 cents per word
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Count each initial as a full word; also
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LUMBER, SHINGLES, FENCE POSTS, POLES,
Cardwood and Slabs—Write for delivered
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Your inquiries answered promptly. North
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CEMENT FENCE POSTS AND POLES, CAN
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LUMBER FOR LESS, WE PAY FREIGHT
Direct from mill to you. Write for prices and
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Free with Order. The Pacific Lumber Cor-
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PUREBRED COLLIE PUPS, FROM REGIS-
tered dam. Males, \$5.00; Females, \$3.00.
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WESTERN RYE GRASS SEED, FINE VAR-
iety. Government graded No. 1. Free of
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opportunities for new settlers to purchase
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MAGNETO AND GENERATOR REPAIRING
—Fine machine work. Dahn Electric Ltd.,
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Write for our Free Catalogue. Auto Wreck-
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CO-OPERATE BY SENDING ME YOUR
watch work which I will do at a reasonable
charge and guarantee to satisfy you in every
way. I have no agents. Send for mailing
list. Charges solicited, and if not satis-
fied, watch returned postage paid. M. M.
King, Watchmaker, Edmonton, Alberta.
"Thanks for sending up watch—it runs
better than a new one." J. W. Phillips,
Edmonton, Alta.

TOBACCO

HAWAIIAN GUITAR GIVEN TO STUDENTS
taking our course of home instructions which
is as simple as learning a B.C. You pay
as you play. Write for particulars. Hara-
mont Conservatory of Music, 1147 West
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SEND \$1.00, RECEIVE POSTPAID THREE
pounds western special mixed leaf wrap in-
sured, or one pound western special, five or
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IF YOU WANT A GOOD MAN OR WOMAN
in your family, write or call on the Hungarian
Canadian Club, 124 2nd Ave. East, Calgary.
23422

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PROVINCIAL FARM OLIVER (near Edmonton)

on FRIDAY, JUNE 17th, commencing at 1:30 p.m.

Offerings will include selections of both beef and dairy breeds from
Provincial Government herds.

Write for catalogue.

MR. GEORGE ROADLEY,
Minister of Agriculture

J. W. DUMFRIES,
Assistant

H. A. CRAIG,
Deputy Minister of Agriculture

This Beautiful Hand Painted 23 ^{PIECE} China Tea Set

is offered by

**Hambley
Electric
Hatcheries**

for
Only

89¢



**With Every
Order of
50
HAMBLEY
ELECTRIC
Baby
Chicks
to be delivered
on or after
June 9th.**

We have never before offered a premium with Hambley Electric Chicks, but when a large importing firm made us this special offer, we thought it would be good business and create interest among thirty farm women if we would make this exceptional offer along with an order of Hambley Electric Chicks for June delivery.

If you can handle 50 or 100 Pure Breed Chicks, now that weather is warm and broody hens are waiting, send in your order now for June delivery. We make no further offer except this offer to customers who have already ordered chicks from us this season. We also make no offer to anyone not interested in the chicks, please order the chicks soon.

This offer of chicks is also open to the Pure Breed Buck owners, whose service on hatching eggs this season we have appreciated.

Mail your order now, with cash in full to our nearest hatchery. Shipment will be made by express collect.

The Tea Set Never before was such an exceptional bargain offered to the people of Western Canada.

Just think of all This beautiful hand-painted 23-piece China Tea Set for only 89¢ with any order of Hambley Electric Pure Breed-to-Lay Baby Chicks. This set sells in the regular way at \$2.45 to \$2.95. The beautiful floral hand-painted design is reproduced in all the delicacies of the natural shades of the real flowers. You'll be delighted with it, but we suggest that you order at once as the supply is limited and we cannot fill another order at this bargain price of 89¢ when the present supply is sold.

Baby Chick Prices

JUNE DELIVERY

	100 Chicks	50 Chicks
Barred Rocks.....	\$ 2.00	\$4.50
White Leghorns.....	2.00	4.50
White Wyandottes.....	2.00	4.50
R.I. Reds.....	2.00	4.50
Buff Orpingtons.....	2.00	4.50
Black Minorcas.....	2.00	4.50

Odd Mixed Lots of Pure Breed Chicks sold only in 100 lots, per 100, \$5.00.

We make any chicks lost in shipment.

Hambley Electric Hatcheries Limited

Winnipeg, Regina, Saskatoon, Calgary, Edmonton, Vancouver